



# TRADOC

## Command Sergeant Major's



## Safety and Risk Management Philosophy

The future of the Army rests with the soldiers we lead and train today. As noncommissioned officers, it is our responsibility to look out for the welfare of these soldiers and to ensure their efforts are not wasted.

Soldiers will meet the challenges we set for them. Our responsibility is to clearly define the challenge, the standard for success, and the risk we are willing to tolerate to achieve our goals. We must be ever vigilant against applying unnecessary, artificial controls. This kills initiative and hinders leader development. We have the responsibility to recognize and prevent the conditions that lead to loss of property, injury, or death.

Commanders depend on us for technical expertise and advice. Use and encourage your subordinates to use risk management. This is the means by which we can allow our subordinates the greatest degree of flexibility in leading soldiers without unnecessarily exposing them to hazards.

Teach, lead, and encourage our soldiers through your personal involvement. Commanders look to NCOs to set and enforce the standards and provide the leadership that will prepare our Army for the challenges of the future as we meet the missions of today.

**"NCOs Set the Standard"**

**JOHN BECK**  
Command Sergeant Major, USA